



VIRTUAL SEMINAR – 30 JANUARY 2026

Course Outline:

This course equips internal auditors with the knowledge and tools to apply Agile principles across the audit lifecycle—from planning to execution and reporting. Participants will learn how Agile auditing differs from traditional approaches and how to build flexible, value-driven audit plans that adapt to changing risks and priorities. Through practical exercises and real-world case studies, attendees will simulate audit sprints, draft Agile audit backlogs, and develop concise, iterative reports. By the end of the course, participants will be ready to implement Agile practices that improve audit efficiency, stakeholder collaboration, and overall audit impact.

Course Programme:

Module 1: Foundation Topics:

- Overview of Agile principles and mindset
- Why traditional audit approaches fall short
- Agile vs. traditional auditing models
- The Agile audit lifecycle
- Roles and responsibilities in Agile audit teams

Module 2: Implementation Roadmap

Topics Covered:

- Strategic audit planning with agility
- Sprint-based execution & iterative reporting
- Collaboration with stakeholders and teams

Module 3: Transition Management

Topics Covered:

- Change management for Agile
- Pilot projects and training
- Stakeholder buy-in and leadership support



Module 4: Measurement & Follow-Up

Topics Covered:

- Agile audit KPIs and success indicators
- Continuous improvement through retrospectives
- Demonstrating value and audit impact

Module 5: Implementation Challenges

Topics Covered:

- Pitfalls of Agile adoption
- Documentation & compliance gaps
- Situations where Agile may not fit

Material Shared

1. Transition Plan: From traditional to agile auditing
2. Implementation Checklist
3. Agile audit KPIs and success indicators

Learning Objectives:

By the end of this course, participants will be able to:

- Understand and apply Agile principles across all phases of the audit lifecycle.
- Develop adaptive, stakeholder-focused audit plans using Agile tools such as backlogs and sprints.
- Execute audits in short cycles with real-time collaboration, standups, and retrospectives.
- Produce iterative, value-driven audit reports and implement continuous improvement practices.



INSTRUCTOR:

Isabella Arndorfer is a seasoned Internal Audit and Governance expert with over 20 years of experience in the financial sector. She has held senior roles, including Internal Audit Manager at the Bank for International Settlements (BIS) and the International Monetary Fund (IMF), where she conducted and led audits across various departments, specializing in internal controls and corporate governance. Her expertise spans financial regulation, risk management, and corporate governance, making her a key figure in ensuring compliance and operational efficiency within financial institutions.

In addition to her auditing career, Isabella has been an influential lecturer on internal audit and governance, contributing to central bank seminars in Asia, Europe, and at the University of St Gallen. She is also lecturer at the IIA Slovenia and ISACA Oman. She has played a key role in governance improvement initiatives for the Middle East and North African regions as a member of the MENA OECD Competitive Initiative. Her publications, including works on risk management, governance, and audit practices, highlight her deep knowledge and contributions to the field of internal audit and governance.

In 2023, she founded the training platform www.cpetrainer.com and has been providing freelance consultancy services in audit, risk management, compliance, and governance through her company, www.ia-advisory.com.

Isabella holds a master's degree in international management from ESADE, a degree in Business Administration from the University of Economics in Vienna, and several prestigious certifications, including Certified Internal Auditor (CIA), Certified Financial Services Auditor (CFSA), and Certified Control Self-Assessment (CCSA). She is fluent in multiple languages, including German, English, and Spanish, with working knowledge of French and Russian, and is also a trained mediator for conflict resolution.